

A warm welcome

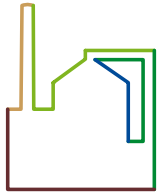
Nordzucker. Together. Sustainable.

Agenda

- › Who we are: Facts and figures
- › Sustainable at the core
- › Excellence: Continuously improving
- › Our growth strategy



Nordzucker at a glance



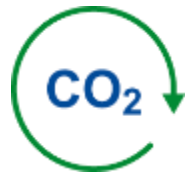
21

Locations in Europe
and Australia

2.5 million t
Sugar



0.7 million t
Raw cane sugar

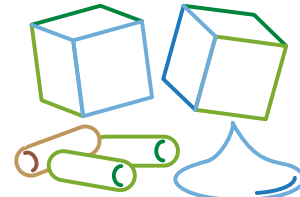


50 %
less CO₂
until 2030

> 250

Products

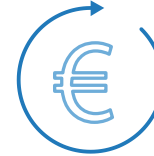
- Sugar from beet and cane
- Feed
- Fertiliser
- Molasses
- Bio-fuel
- Electricity



~3.800
Employees

2.3 billion Euro

Annual turnover



211 million Euro

EBIT



Nordzucker in Europe and Australia



The Nordzucker Executive Board



Alexander Godow (COO):

- › GoGreen
- › Product & Quality Management
- › Operations
- › Digitalization & Technology Service
- › Sales & Marketing
- › Supply Chain Management
- › Business Unit Plant Based Ingredients

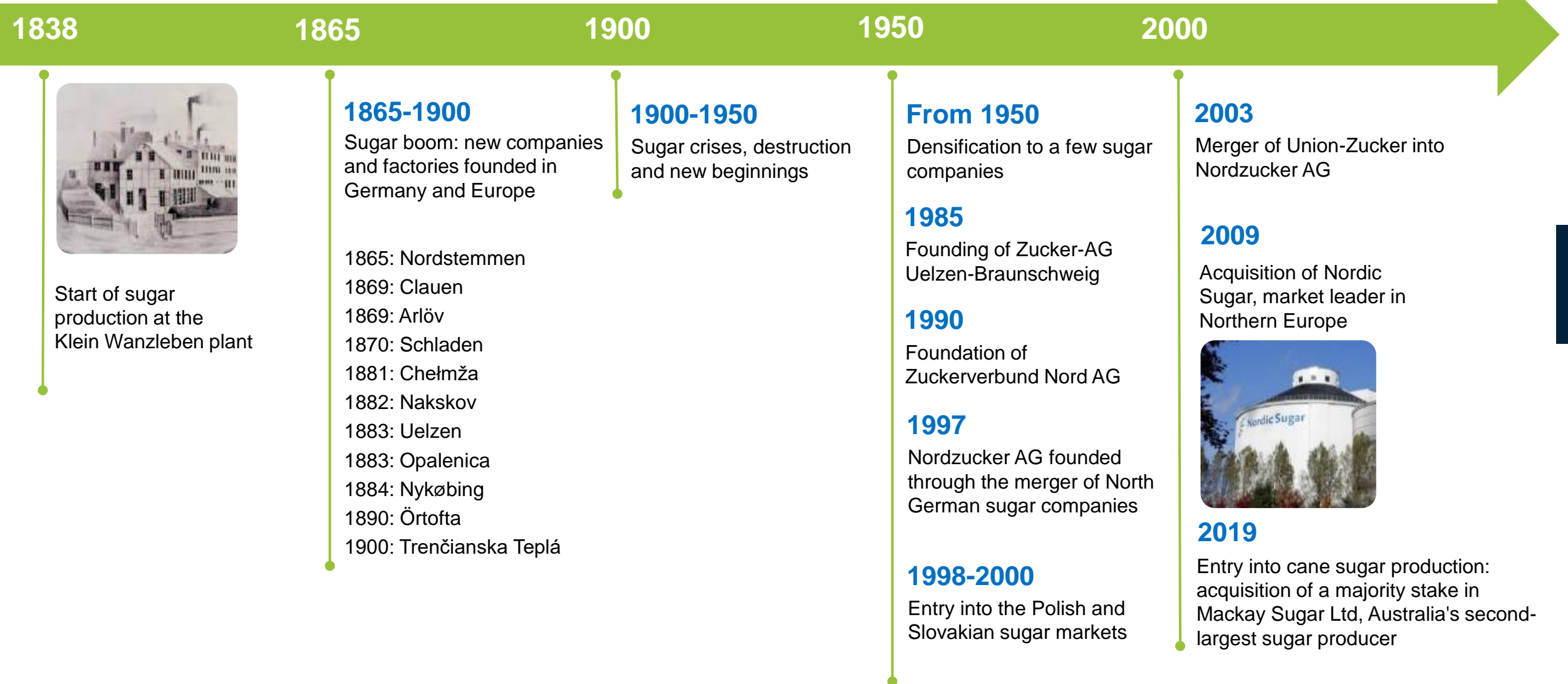
Lars Gorissen (CEO):

- › Agri Analysis
- › Agri Consulting & Shared Agri Services
- › Business Development
- › Business Unit Cane Sugar
- › Communications
- › Human Resources
- › Legal & Governance
- › Public Affairs
- › Sustainability

Alexander Bott (CFO):

- › Accounting & Financial Controlling
- › Corporate Finance
- › IT
- › Procurement
- › Sales & Operations Controlling
- › Tax

More than 180 years of Nordzucker



1838



Start of sugar production at the Klein Wanzleben plant

1865

1865-1900

Sugar boom: new companies and factories founded in Germany and Europe

- 1865: Nordstemmen
- 1869: Clauen
- 1869: Arlöv
- 1870: Schladen
- 1881: Chełmża
- 1882: Nakskov
- 1883: Uelzen
- 1883: Opalenica
- 1884: Nykøbing
- 1890: Örtofta
- 1900: Trenčianska Teplá

1900

1900-1950

Sugar crises, destruction and new beginnings

1950

From 1950

Densification to a few sugar companies

1985

Founding of Zucker-AG Uelzen-Braunschweig

1990

Foundation of Zuckerverbund Nord AG

1997

Nordzucker AG founded through the merger of North German sugar companies

1998-2000

Entry into the Polish and Slovakian sugar markets

2000

2003

Merger of Union-Zucker into Nordzucker AG

2009

Acquisition of Nordic Sugar, market leader in Northern Europe



2019

Entry into cane sugar production: acquisition of a majority stake in Mackay Sugar Ltd, Australia's second-largest sugar producer

Deeply rooted - Nordzucker AG's shareholding structure

83.8 %

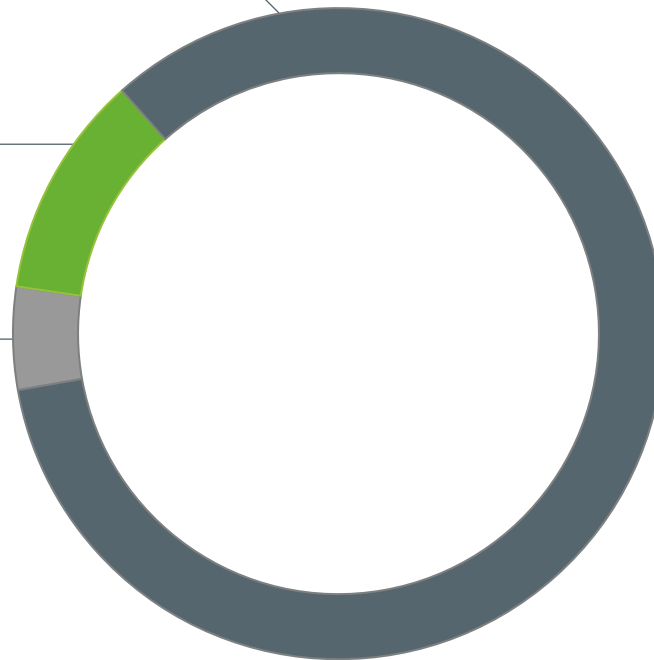
Nordzucker Holding AG

11.1 %

Union-Zucker Südhannover GmbH

5.1 %

Direct shareholders



- › Nordzucker is not listed on the stock exchange
- › A significant proportion of the shareholders are beet growers

Committed to our values

Responsibility

We take responsibility for people, the environment and future generations

Dedication

High commitment to sugar, our work and always the best solution for the customer

Courage

Breaking new ground, being open to ideas and listening: That is courage for us

Appreciation

We always treat each other with appreciation



Strategy

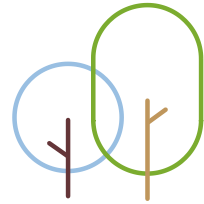


THE Sugar Company

We are sustainable.

We are excellent.

We are growing.



Sustainability

Focus on people
Sustainable sourcing
Sustainable production
Sustainable products



Excellence

Customer relations
Beet cultivation
Digitisation
Cost leadership

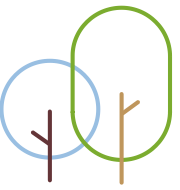


Growth

Cane
Plant-based proteins
Alternative products



RESPONSIBILITY - DEDICATION - COURAGE - APPRECIATION



Our strategy: securing the future with sustainability



Sustainability in the supply chain

More transparency: Science Based Targets
Sustainability in numbers



Sustainable packaging
CO₂ footprint of the products



CO₂ neutrality by 2050
Reduction of CO₂ emissions by 50 % by 2030

Phasing out coal | Energy savings |
Use of renewable energies (e.g. biomethane)

Focus on people: values and cooperation

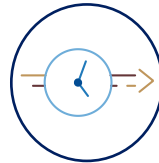


We care: focus on people

› Work safety and health protection for our employees



› Jobs with prospects in a secure industry



› Group values, code of conduct and sustainable thinking



› Everyone can contribute their ideas and get involved



› Work-life balance and leadership principles



› Diverse, international company with an inclusive culture

Changes in beet cultivation

Climate change

EU Green Deal

Reduction of Crop Protection

Cost increases

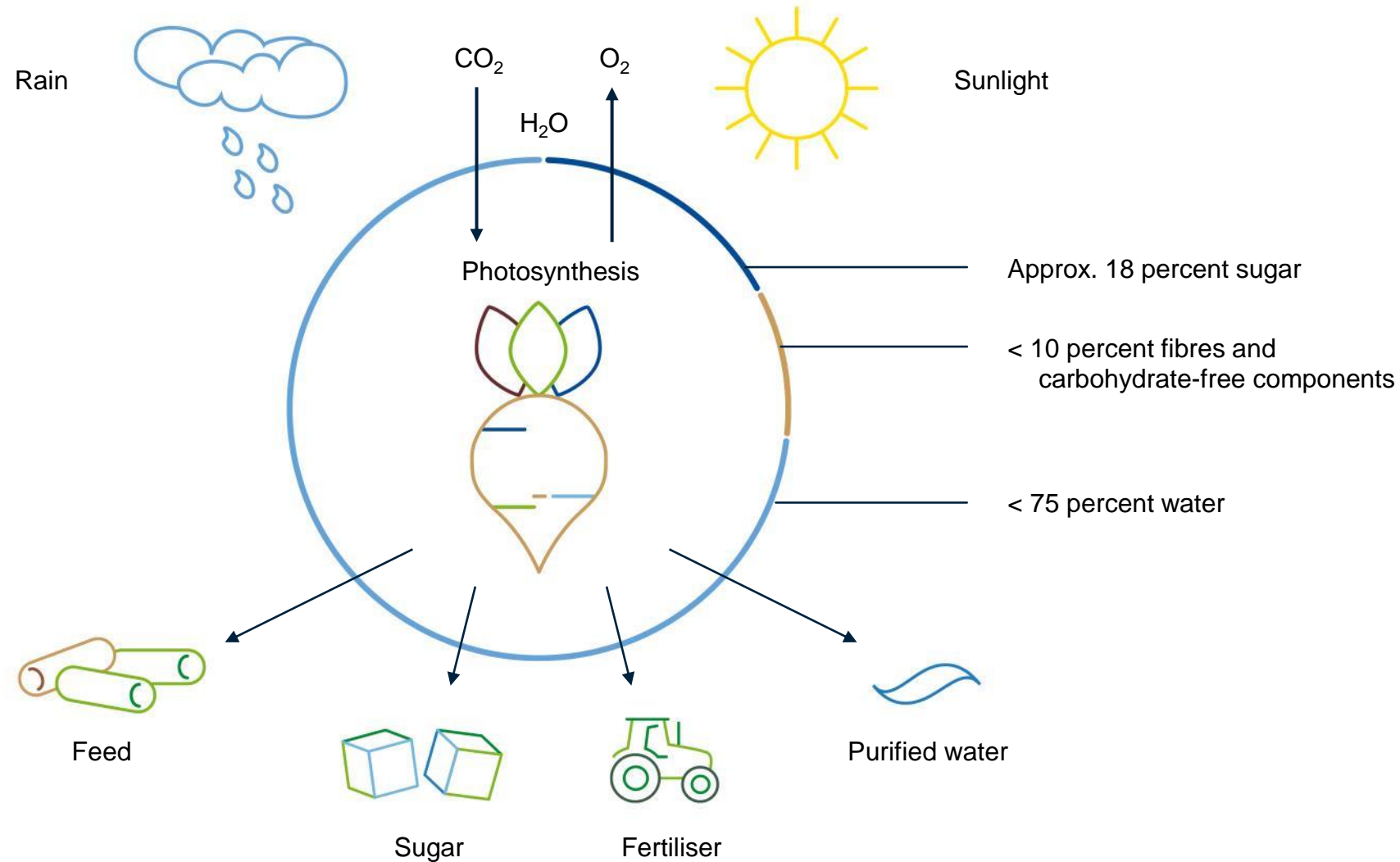
Lower yield increases and yield fluctuations

Competition with other crops



- Autonomous weed control
- Use of chopping technology
- Insecticide reduction through flowering strips

The sugar beet is 100 percent utilised



GoGreen: Climate-neutral production



CO₂ neutrality by 2050 at the latest

Reduction of the CO₂ emissions by 50 % by 2030
Compliance with country-specific climate protection targets

1. Phasing out Coal/Oil

2. Energy savings

3. Renewable energies

› Investment sum more than 250 million Euro in the next five years

Sustainable packaging: avoid, reduce, reuse and recycle

Is packaging necessary?

- › 80 percent unpackaged (sugar, feed and molasses)

A small footprint

- › If packaging required, ecological footprint as small as possible



Fully recyclable by 2030

- › Target: Plastic packaging fully recyclable by 2030 at the latest

Sustainable paper packaging

- › Sustainable procurement of all primary and secondary paper packaging by the end of 2023
e.g. FSC certification, two years earlier than expected

Initiatives for excellence



- › Development of a supporting software for our beet growers
- › Accompaniment from sowing to harvesting and marketing



- › Continuous improvement and harmonisation of processes within the Group
- › Work via the factory network is optimised and digitalised

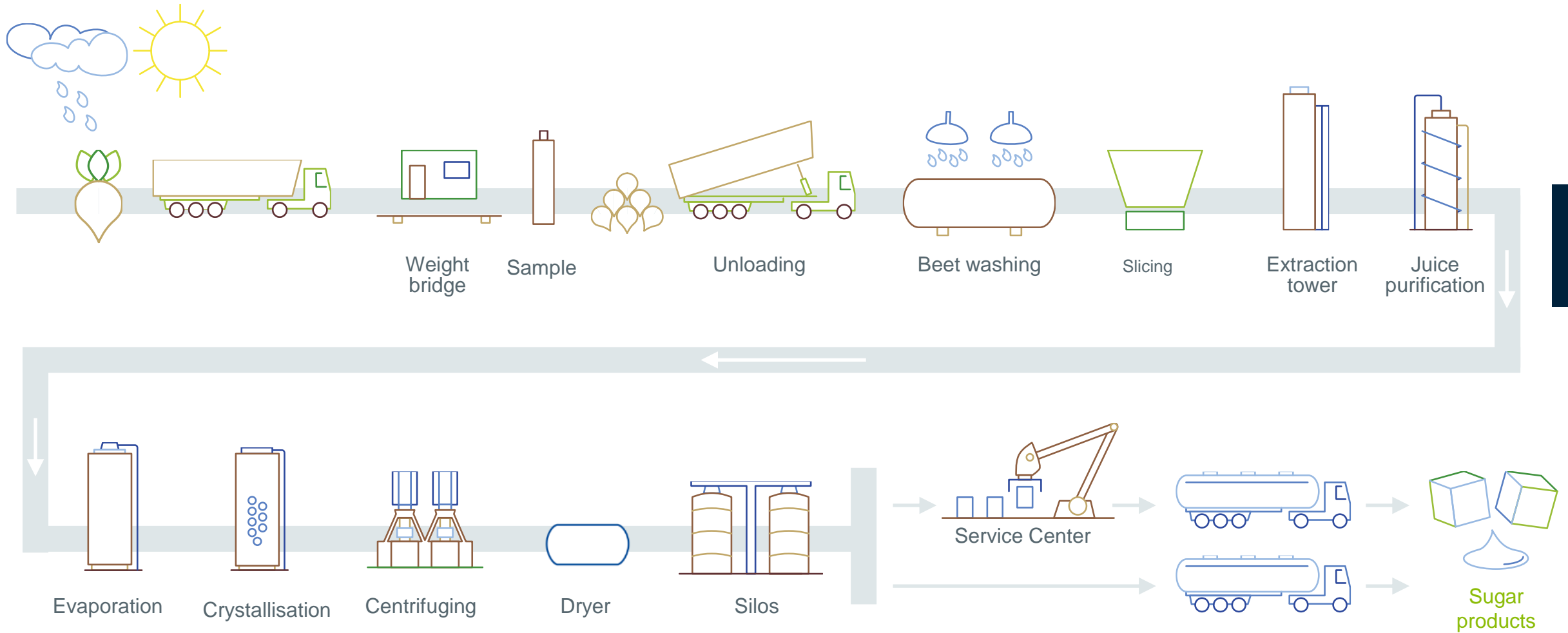


- › Optimise supply chains by means of group-wide sales and production planning
- › Digitalisation of the flow of goods and goods control



- › Local cost reduction targets at country level
- › Raising potential within the local value chain

Sugar from the beet - step by step



Our customers in the European business

> 80 %

Sugar for the Food industry

including manufacturers of dairy products, jam, baked goods, ice cream and beverages



< 20 %

Sugar for end consumers

via the food retail trade



Over 250 products



› Classic

- Raffinade
- White sugar
- Lump sugar
- Icing sugar
- Hail sugar
- Fructose
- Raw sugar



› Specialities

- Fondant
- Glaze
- Brown sugar
- Brown cane sugar
- White tea sugar
- Brown tea sugar
- Gelling sugar
- Organic sugar



› Liquid sugars

- Liquid sugar
- Invert sugar syrups
- Fructose syrup
- Mixed syrups



› Fodder and molasses › Fertiliser, fuel, electricity

- Bee feed
- Chips (pellets)
- Molasses, vinasse
- Carbolime
- Bioethanol
- Use of bagasse as the basis for electricity generation



Our retail brands



Strong brand in Central and Eastern Europe

More information:

www.sweet-family.de



Market leader in Northern Europe

More information:

www.dansukker.com



Our products



PAGE 21



Our products



An indispensable ingredient in many foods

> Sugar ...

... is a pure and high quality product from nature and free of by- or aftertaste

... is a carbohydrate

... is an integral part of a balanced diet and part of our everyday culture

... gives food volume and structure



... is a natural preservative

... intensifies and preserves colours

... lowers the freezing point

... is a leavening agent and liquid reservoir

... intensifies the taste even without sweetening

The calories are decisive

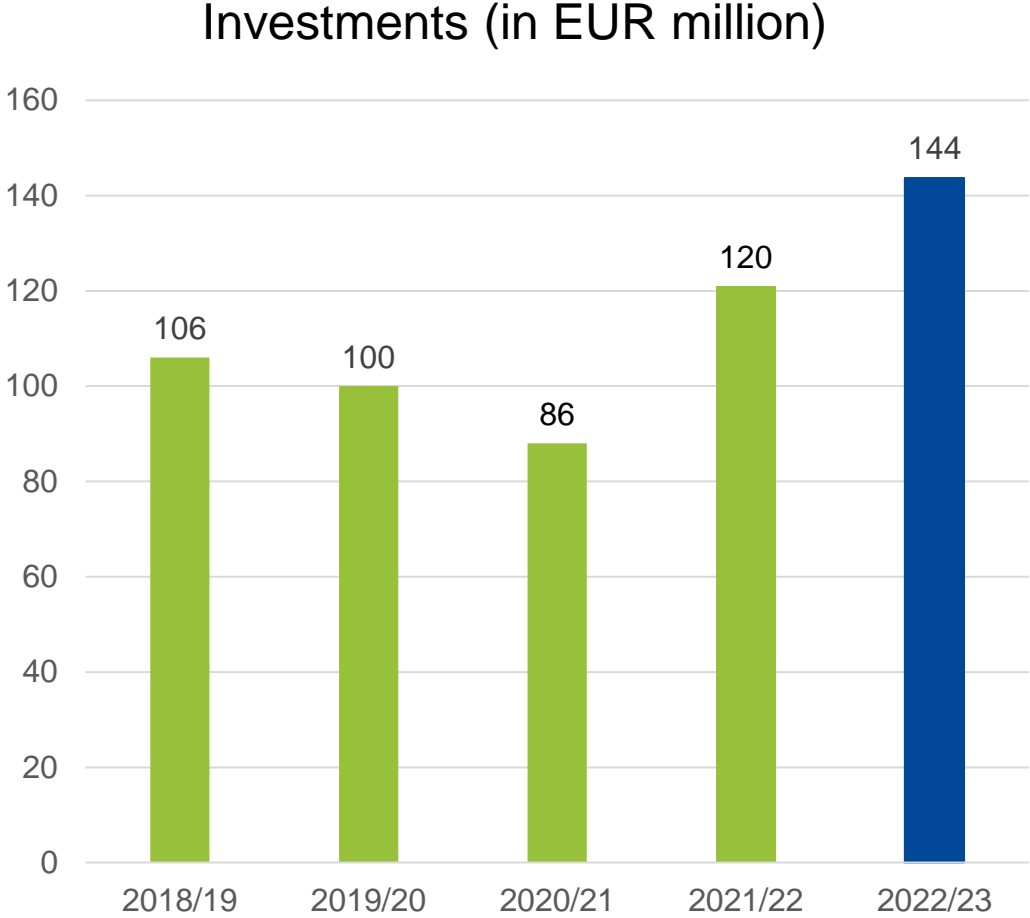
Energy content of food



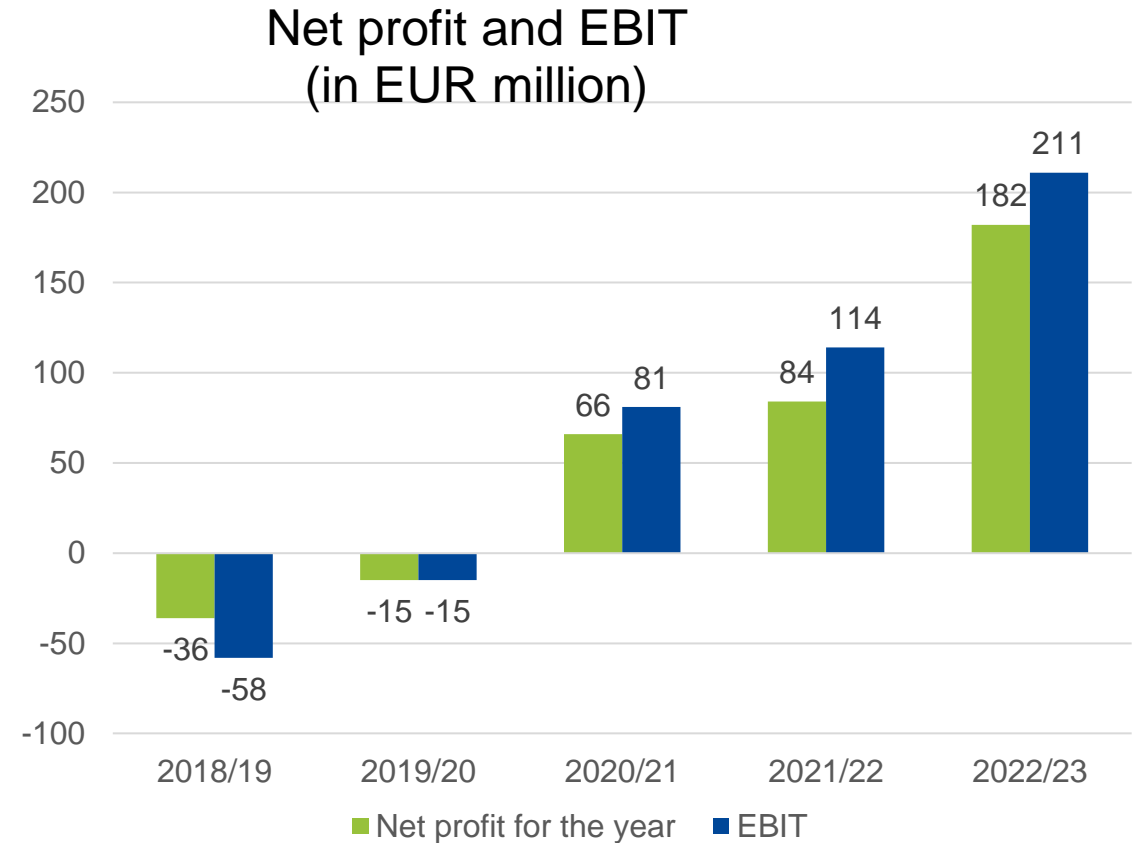
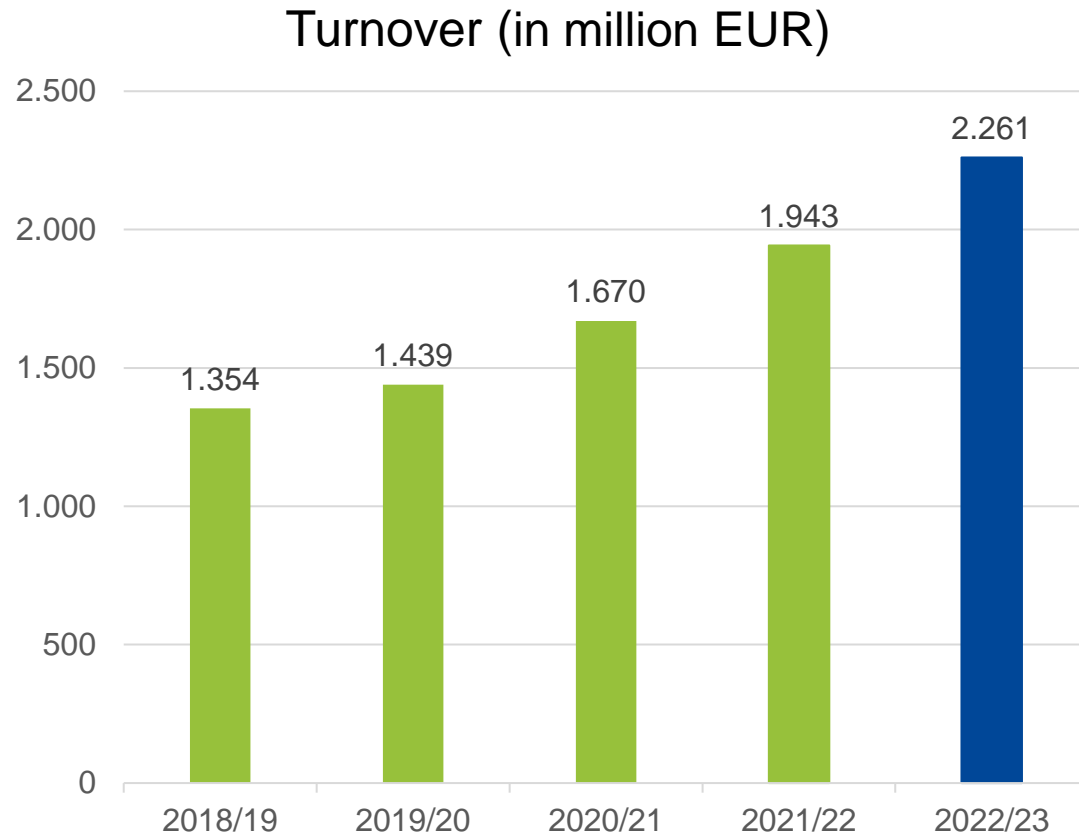
More information: www.schmecktrichtig.de

- › Those who take in more calories than they consume gain weight
- › One nutrient alone is not responsible for obesity and disease
- › Sugar comes from nature and is more than just sweet
- › Consumer deception: Less sugar in food does not automatically mean fewer calories
- › Nutrition education - from elementary school on
- › We are dedicated

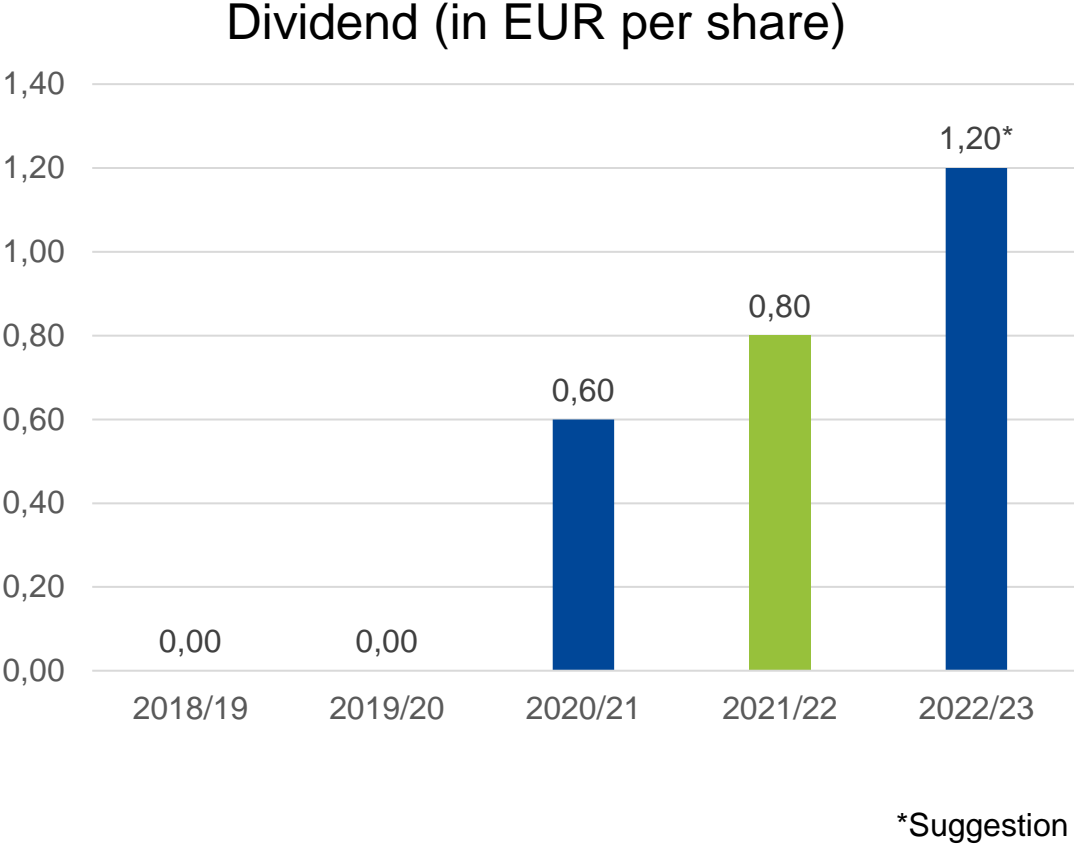
Investments Group



Financial key figures Group



Dividend per share



Our growth path - products from nature



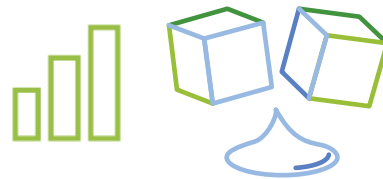
Sugar cane



Further growth outside Europe



Alternative products



Various projects



Protein crops



Market entry in planning

Good results at Mackay Sugar in Australia

- › 5.5 million t of sugar cane processed
- › 0.7 million t raw sugar production
- › Processing period from mid-June 2022 to mid-January 2023

- › Nordzucker holds a 70.94 percent stake
- › Products from sugar cane: raw sugar, molasses, bagasse and electricity
- › Sales markets: Australia via Sugar Australia, New Zealand via New Zealand Sugar, Southeast Asia



Nordzucker. Together. Sustainable.



Contact

Nordzucker AG
Küchenstraße 9
38100 Braunschweig
Germany

Tel: +49 531 2411-0
Fax: +49 531 2411-100

NordzuckerCommunications@nordzucker.com
www.nordzucker.com



THE Sugar Company